



# **BOARD OF DIRECTORS MEETING**

## **AGENDA**

**May 7, 2026, Regular Meeting**  
District Offices, 17081 Hwy. 116, Ste. B  
Guerneville, California  
**6:30 PM**

**NOTICE TO PERSONS WITH DISABILITIES:** It is the policy of the Sweetwater Springs Water District to offer its public programs, services and meetings in a manner that is readily accessible to everyone, including those with disabilities. Upon request made at least 48 hours in advance of the need for assistance, this Agenda will be made available in appropriate alternative formats to persons with disabilities. This notice is in compliance with the Americans with Disabilities Act (28 CFR, 35.102-35.104 ADA Title II).

Any person who has any questions concerning any agenda item may call the General Manager or Assistant Clerk of the Board to make inquiry concerning the nature of the item described on the agenda; copies of staff reports or other written documentation for each item of business are on file in the District Office and available for public inspection. All items listed are for Board discussion and action except for public comment items. In accordance with Section 5020.40 et seq. of the District Policies & Procedures, each speaker should limit their comments on any Agenda item to five (5) minutes or less. A maximum of twenty (20) minutes of public comment is allowed for each subject matter on the Agenda unless the Board President allows additional time.

### **I. CALL TO ORDER *(Est. time: 2 min.)***

- A. Board members Present
- B. Board members Absent
- C. Others in Attendance

### **II. CHANGES TO AGENDA and DECLARATIONS OF CONFLICT *(Est. time: 2 min.)***

### **III. CONSENT CALENDAR *(Est. time: 5 min.)***

*(Note: Items appearing on the Consent Calendar are deemed to be routine and non-controversial. A Board member may request that any item be removed from the Consent Calendar and added as an "Administrative" agenda item for the purposes of discussing the item(s).)*

- A. Approval of the Minutes of the April 2, 2026 Regular Board Meeting and the April 16, 2026 Special Board Meeting.
- B. Approval of Operations Warrants/Online payments/EFT payments.

- C. Receipt of Item(s) of Correspondence.  
*Note: Correspondence received regarding an item on the Administrative Agenda is not itemized here, but will be attached as back-up to that item in the Board packet and addressed with that item during the Board meeting.*

**IV. PUBLIC COMMENT:** The District invites public participation regarding the affairs of the District. This time is made available for members of the public to address the Board regarding matters which do not appear on the Agenda, but are related to business of the District. Pursuant to the Brown Act, however, the Board of Directors may not conduct discussions or take action on items presented under public comment. Board members may ask questions of a speaker for purposes of clarification.

**V. ADMINISTRATIVE**

- A. Discussion/Action re Actual vs. Budgeted Report (Operations and Capital) – 3Q FY 2025-26 (*Est. time 10 min.*)
- B. Discussion/Action re Draft FY 2026-27 Operating and Capital Budget, and Water Rates (*Est. time 20 min.*)
- C. Discussion/Action re Nominations for Special District Representative LAFCO (*Est. time 10 min.*)
- D. Discussion/Action re Council of Governments Meeting (*Est. time 10 min.*)
- E. Board Ad Hoc Committee Reports (standing item) (*Est. time 15 min.*)
  - Ad Hoc Committees:
    - 1. FY 2026-27 Budget Committee (Dir. Schaap/Dir. Barraza Tran)
    - 2. CIP Planning (Dir. Holmer/Lipinski)
    - 3. District Policies Review (Dir. Robb-Wilder/Schaap)

**VI. GENERAL MANAGER’S REPORT**

- 1. Laboratory Testing/Regulatory Compliance
- 2. Water Production and Sales
- 3. Leaks
- 4. Guerneville Rainfall
- 5. In-House Construction Projects
- 6. Gantt Chart
- 7. Grants
- 8. Wright Drive Project
- 9. Road Repairs – Villa Grande and School House Tank Driveway
- 10. Metron Meter Update

**VII. BOARD MEMBERS’ ANNOUNCEMENTS**

**VIII. ITEMS FOR NEXT AGENDA**

**ADJOURN**

## **Sweetwater Springs Water District Mission and Goals**

The mission of the Sweetwater Springs Water District (SSWD) is to provide its customers with quality water and service in an open, accountable, and cost-effective manner and to manage District resources for the benefit of the community and environment. The District provides water distribution and maintenance services to five townships adjacent to the Russian River:

- Guerneville
- Rio Nido
- Guernewood Park
- Villa Grande
- Monte Rio

**GOAL 1: IMPLEMENT SOUND FINANCIAL PRACTICES TO ENSURE EFFECTIVE UTILIZATION OF DISTRICT RESOURCES**

**GOAL 2: PROVIDE RELIABLE AND HIGH QUALITY POTABLE WATER WITH FACILITIES THAT ARE PROPERLY CONSTRUCTED, MANAGED AND MAINTAINED TO ASSURE SYSTEM RELIABILITY**

**GOAL 3: HAVE UPDATED EMERGENCY PREPAREDNESS PLANS FOR ALL REASONABLE, FORESEEABLE SITUATIONS**

**GOAL 4: DEVELOP AND MAINTAIN A QUALITY WORKFORCE**

**GOAL 5: PROVIDE EXCELLENT PUBLIC OUTREACH, INFORMATION AND EDUCATION**

**GOAL 6: ENHANCE BOARD COMMUNICATIONS AND INFORMATION**



## **BOARD MEETING MINUTES\***

**Meeting Date: April 2, 2026**

April 2, 2026  
6:30 p.m.

**Board Members Present:**

Tim Lipinski  
Sukey Robb-Wilder  
Gaylord Schaap  
Rich Holmer  
Marc Barraza Tran

**Board Members Absent:**

None

**Staff in Attendance:**

Eric Schanz, General Manager  
Julie Kenny, Board Secretary

**Others in Attendance:**

Erica Gonzalez, Redwood Public Law

### **I. CALL TO ORDER (6:28 p.m.)**

The properly agendized meeting was called to Order by President Robb-Wilder at 6:27 p.m.

### **II. CHANGES TO AGENDA and DECLARATION OF CONFLICT (6:28 p.m.)**

(None.)

### **III. CONSENT CALENDAR (6:29 p.m.)**

President Robb-Wilder reviewed the items on the Consent Calendar. Director Holmer moved to approve the items on the Consent Calendar. Director Lipinski seconded. Motion carried 5-0. The following items were approved:

- A. Approval of the Minutes of the March 5, 2026 Regular Board Meeting.
- B. Approval of Operations Warrants/Online payments/EFT
- C. Receipt of items of Correspondence. (None)

### **IV. PUBLIC COMMENT (6:29 p.m.)**

(None.)

### **V. ADMINISTRATIVE (6:29 p.m.) \***

*\*in the order discussed*

**V-A. (6:29 p.m.) Discussion/Action re Resolution 26-02, Approving the Grant Agreement for Community Development Block Grant (CDBG) Funding for Phase 1 of the Wright Drive Water Main Replacement Project (in the sum of \$759,183).**

The GM provided an overview of this item. Board discussion ensued. Comments were made by Legal Counsel Erika Gonzalez. There was no public comment. Director Robb-Wilder suggested the following changes to the wording of the Resolution:

1. **Modify the 1<sup>st</sup> “Whereas” as follows:**
  - a. **The Board ~~should approve resolution 26-02 accepting~~ received the Funding Agreement**
2. **Modify the “Now Therefore be it Resolved” section as follows**
  - a. **. . . be it Resolve by that the District Board.....”**

*(underlined words added)*

Director Holmer moved to adopt Resolution 26-02, Approving the Grant Agreement for Community Development Block Grant (CDBG) Funding for Phase 1 – Wright Drive Water Main Replacement Project as amended. Director Lipinski seconded. Motion carried 5-0.

**V-B. (6:39 p.m.) Discussion/Action re Draft FY 2026-27 Operating and Capital Budget, and Water Rates.**

The GM provided an overview of this item. Discussion ensued. Budget Committee member Director Gaylord Schaap provided additional overview. Further discussion ensued. There was no public comment. Direction was given to staff to proceed with preparing a budget and Prop. 218 noticing based on a 3% rate increase.

**V-C. (7:03 p.m.) Discussion/Action re Board participation at Council of Governments.**

The GM gave a brief overview of this item. Discussion ensued. There was no public comment. No action was taken.

**V-D. (7:07 p.m.) Board Ad Hoc Committee Reports (standing item).**

**Ad Hoc Committees:**

1. **FY 2026-27 Budget Committee (Dir. Schaap/Dir. Tran)**
2. **CIP Planning (Dir. Holmer/Lipinski)**
3. **District Policies Review (Dir. Robb-Wilder/Schaap)**

The GM provided an overview of this item:

- ✓ **FY 2026-27 Budget Committee:** (Update provided with the FY 2026-27 Budget discussion earlier in the meeting.)
- ✓ **CIP Planning Committee:** Did not meet in March.
- ✓ **District Policies Review Committee:** Did not meet in March.

There was no public comment. The GM discussed expanding the Budget Committee’s role to include discussion of the Capital Debt Reduction (CDR) charge. There were no objections.

## **VI. GENERAL MANAGER’S REPORT (7:14 p.m.)**

The GM provided a report on the following items:

1. Laboratory testing / Regulatory Compliance
2. Water production and sales
3. Leaks
4. Guerneville Rainfall
5. In-House Construction Projects
6. Gantt Chart
7. Grants

- 8. Wright Drive project
- 9. Summit Generator
- 10. Monte Rio Intertie project
- 11. Road repairs – Villa Grande Tank road

Discussion ensued. Comments were made by legal counsel. Direction was given to staff to include an item at the May Board meeting for discussion and possible direction regarding road repairs. There were no public comment.

**VII. BOARD MEMBERS' ANNOUNCEMENTS/COMMENTS  
(7:30 p.m.)**

- 1. Director Holmer briefed the Board on LAFCO discussion regarding the Alexander Valley Water District formation. Discussion ensued.

**VIII. ITEMS FOR THE NEXT AGENDA (7:42 p.m.)**

- 1. Villa Grande road improvements
- 2. District policy regarding GM project discretionary authority
- 3. FY 2026-27 Draft Budget/Rates
- 4. Actual vs. Budgeted report – 3<sup>rd</sup> quarter
- 5. Committee Reports: Budget Committee update regarding CDRC

**ADJOURN**

The meeting adjourned at 7:44 p.m.

Respectfully submitted,

Julie Kenny  
Clerk to the Board of Directors

APPROVED:

Gaylord Schaap:	_____
Sukey Robb-Wilder:	_____
Tim Lipinski:	_____
Rich Holmer	_____
Marc Barraza Tran	_____



**BOARD MEETING MINUTES\***  
**Meeting Date: April 16, 2026 (Special Meeting)**

(\*In order discussed)

April 16, 2026  
3:00 p.m.

**Board Members Present:** Tim Lipinski  
Sukey Robb-Wilder  
Marc Barraza Tran  
Gaylord Schaap

**Board Members Absent:** Rich Holmer

**Staff in Attendance:** Eric Schanz, General Manager  
Nicole King, Board Secretary

**Others in Attendance:** Erica Gonzalez, District Counsel (via Zoom)

**I. CALL TO ORDER (3:00 p.m.)**

The properly agendized meeting was called to Order by President Sukey Robb-Wilder at 3:00 p.m.

**II. PUBLIC COMMENT (3:00 p.m.)**

(None.)

**III. ADMINISTRATIVE (3:01 p.m.)\***

*\*in the order discussed*

**III-A. (3:01 p.m.) Discussion/Action re Repair Proposal for Villa Grande and School House Tank Driveway.** The GM provided a brief overview of this item. There were no public comments. Director Schaap made a motion that the Board approve the repair proposal for Villa Grande and School House tank driveway for \$61,170 plus 10% contingency above for unforeseen circumstances. Director Tran seconded. Motion carried 4-0.

**ADJOURN**

The meeting adjourned at 3:15 p.m.

Respectfully submitted,

Nicole King  
Clerk to the Board of Directors

APPROVED:

Gaylord Schaap: \_\_\_\_\_

Sukey Robb-Wilder: \_\_\_\_\_

Tim Lipinski: \_\_\_\_\_

Rich Holmer: \_\_\_\_\_

Marc Barraza Tran: \_\_\_\_\_

# SWEETWATER SPRINGS WATER DISTRICT

**TO:** Board of Directors

**AGENDA NO. V-A**

**FROM:** Eric Schanz, General Manager

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**Meeting Date: May 7, 2026**

**SUBJECT: ACTUAL VS. BUDGETED (OPERATIONS AND CAPITAL) REPORT THRU MARCH 31, 2026 (75%)**

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**RECOMMENDED ACTION:**

(Discussion item only.)

**FISCAL IMPACT:**

(None.)

**DISCUSSION:**

This report presents actual revenues and expenses thru the 3<sup>RD</sup> quarter. This comprises 75% of the year by time and so we compare the revenues and expenses to that standard.

**Operating Budget:**

**3Q Revenue is more than 75% of budgeted amount.**

3Q revenue came in at 0.9% more than budgeted. Water sales are tracking as expected for this time of year and remain aligned with typical seasonal trends.

Interest income exceeded budget because higher interest rates in the first half of the year continued into the third quarter.

**3Q Expenditures are less than 75% of budgeted amount.**

Expenditures thru the 3Q are 4.10% less than budgeted. While some line items came in higher than expected those costs offset areas where we spent less than budgeted.

For more detail on all the budget line items, please refer to the attached Actual vs. Budgeted breakdown provided with your packet.

### **Capital Budget:**

The Capital Projects and Capital Debt Budget updated thru the 3Q is attached. On this spreadsheet (a cash spreadsheet), budgeted estimates for the year are in **grey**, actual expenditures year to date are in **blue**, and notable items for the quarter are highlighted in **orange**.

The Wright Drive Phase 1 Project currently has 100% design plans completed. Additionally, the District has County CDBG grant funding approval for Phase 1 construction for the Wright Drive Project in the amount of \$759,183. Coastland is completing encroachment permitting with the County and waivers with the State before bidding for the project can start. Additionally, required nesting bird survey work is being conducted prior to construction start to meet the terms of the grant.

The Generator replacement project for the Lower Summit Booster Station has been completed. This completes the FY 2025-26 site improvements for the Lower Summit site. Additionally, tree removal is planned to remove dead and dying trees that could damage equipment and facilities at the site.

The El Bonita Wells replacement generator has an expected delivery in April. Staff will complete necessary site improvements including building a generator pad and safety trimming of trees before the generator arrives and is placed into service. The new generator is smaller, easier to tow and move. Both the Guerneville and Monte Rio generators will be able to work at both sites providing emergency redundancy if necessary.

Staff are moving forward with the installation of AMR meter registers this fiscal year. This project will overlap into FY 2026-27 as installation is expected to take place over the next eight months.

### **FUNDS AT THE COUNTY**

Attached is the County Fund Balances for the 3<sup>rd</sup> Quarter. County Fund Balances include the funds at PARS and CERBT. At the end of the quarter, Total District Reserves were \$3,932,546 and of this \$1,238,075 are designated as "Reserves on Hand".

**Sweetwater Springs Water District**  
**FY 2025-26 Operating Budget Variances as of March 31, 2026 (75%)**

*Note: Document is cumulative. Changes to text made from previous reports are "d in the "Changed" column and underlined.*

	FY 2025-26 Actual	2025-26 Budget	\$ Over Budget for the Year	% of Budget	Notes (Underlined notes reflect changes since last report)	*=Ch ged
<b>Ordinary Income/Expense</b>						
<b>Income</b>						
<b>OPERATING REVENUE</b>						
<b>4031 · Water Sales</b>						
4031.13 · Base Rate	1,754,924	2,358,975	-604,051	74.4%		
4031.11 · Current Charges	702,414	875,707	-173,293	80.2%		
4031.12 · Capital Debt Reduction Charge	320,583	428,113	-107,530	74.88%		
4031.15 · Water Bill Penalties (Delinquency Fees)	24,409	63,900	-39,491	38.2%		
4031.14 · Service Charges	24,856					
<b>Total 4031 · Water Sales</b>	<b>2,827,186</b>	<b>3,726,695</b>	<b>-899,509</b>	<b>75.9%</b>		
<b>Total OPERATING REVENUE</b>	<b>2,827,186</b>	<b>3,726,695</b>	<b>-899,509</b>	<b>75.9%</b>		
<b>NON-OPERATING REVENUE</b>						
1700 · Interest	47,028	40,000	7,028	117.6%	In the 1Q & 2Q, interest rates were higher. This line item is likely underbudgeted.	
3600 · Construction New Services	14,909	2,000	12,909	745.5%	This line item is likely underbudgeted.	*
3601 · Construction - Service Upgrades	1,700	1,000	700	170.0%		
4032 · Rent	91,084	135,000	-43,916	67.5%		
4040 · Miscellaneous Income	6,795	1,000	5,795	679.5%	In the 1Q, we sold 3 non-operating trucks.	
<b>Total NON-OPERATING REVENUE</b>	<b>161,516</b>	<b>179,000</b>	<b>-17,484</b>	<b>90.2%</b>		
<b>Total Income</b>	<b>2,988,702</b>	<b>3,905,695</b>	<b>-916,993</b>	<b>76.5%</b>		
<b>Expense</b>						
<b>OPERATING EXPENSES</b>						
<b>SALARY &amp; BENEFITS</b>						
<b>Salary</b>						
5910 · Wages	792,552	1,160,000	-367,448	68.3%		
5912 · Overtime	39,237	52,000	-12,763	75.5%		
5916 · On-Call Pay	29,060	44,000	-14,940	66.0%		
<b>Total Salary</b>	<b>860,848</b>	<b>1,256,000</b>	<b>-395,152</b>	<b>68.5%</b>		
<b>Benefits</b>						
5920.0 · Retirement	128,768	97,000	-27,701	71.44%		
5920.2 · Retirement - EE deferrals	-59,470					
5920.4 · Retirement - UL Mandatory	16,437	24,000	-7,563	68.49%		
<b>5920 · TOTAL RETIREMENT</b>	<b>85,736</b>	<b>121,000</b>	<b>70.86%</b>			
5930.0 · Health/Dental/Vision	240,236	359,000	-132,362	63.1%		
5930.1 · Health - EE Deferrals	-13,598					
5930.2 · Retiree Health	11,604	14,500	-2,896	80.0%		
5930.4 · Workers Comp Insurance	28,905	30,000	-1,095	96.3%	In the 1Q, annual contribution to CERBT (\$3,000.00) made.	
<b>5930 · TOTAL HEALTH</b>	<b>267,146</b>	<b>403,500</b>	<b>66.21%</b>		In the 1Q, workers' comp was paid for the year.	
5922 · Payroll Taxes - Employer Paid	15,990	20,000	-4,010	80.0%		
5941 · Life insurance - GM	0	1,000	-1,000	0.0%		
<b>Total Benefits</b>	<b>368,873</b>	<b>545,500</b>	<b>-176,627</b>	<b>67.6%</b>		
<b>Total SALARY &amp; BENEFITS</b>	<b>1,229,721</b>	<b>1,801,500</b>	<b>-571,779</b>	<b>68.3%</b>		
<b>SERVICES &amp; SUPPLIES</b>						
<b>Communications</b>						
6040-I · Internet service	3,047	4,500	-1,453	67.7%		
6040-C · Cell Phones	10,815	6,500	4,315	166.4%	In the 3Q, we paid \$3,497.04 for 6 cellular boosters.	*
6040-P · Pagers & Radios	0	0	0	0.0%		
6040-T · Telephones	30,265	43,000	-12,735	70.4%		
<b>Total Communications</b>	<b>44,127</b>	<b>54,000</b>	<b>-9,873</b>	<b>81.7%</b>		
<b>Insurances</b>						
6101 · Gen. Liability	63,741	60,000	3,741	106.2%	In the 1Q, this was paid for the year.	
<b>Total Insurances</b>	<b>63,741</b>	<b>60,000</b>	<b>3,741</b>	<b>106.2%</b>		

**Sweetwater Springs Water District**  
**FY 2025-26 Operating Budget Variances as of March 31, 2026 (75%)**

*Note: Document is cumulative. Changes to text made from previous reports are "d in the "Changed" column and underlined.*

	FY 2025-26 Actual	2025-26 Budget	\$ Over Budget for the Year	% of Budget	Notes (Underlined notes reflect changes since last report)	*=Ch ged
<b>Maint/Rep - Office &amp; Vehicles</b>						
6140 · Vehicle Maintenance	26,749	25,000	1,749	107.0%	<u>This line item is likely underbudgeted.</u>	*
6151 · Office Maintenance	7,096	8,400	-1,304	84.5%	In the 1Q, \$640.38 was spent to upgrade the office plumbing to add an outside hose bib.	
<b>Total Maint/Rep - Office &amp; Vehicles</b>	<b>33,845</b>	<b>33,400</b>	<b>445</b>	<b>101.3%</b>		
<b>Maint/Repair - Facilities</b>						
6085 · Janitorial Services	9,149	12,000	-2,851	76.2%		
6100 · SCADA system	0	8,000	-8,000	0.0%		
6180 · Distribution System Repairs	65,279	70,000	-4,721	93.3%	In the 2Q, we paid \$15,081.34 to Piazza for an emergency leak repair.	
6235 · Treatment System	9,504	30,000	-20496.21	31.7%		
6143 · Generator Maintenance	9,222	2,700	6,522	341.6%	<u>In the 3Q, we had maintenance done on the generators.</u>	*
<b>Total Maint/Repair - Facilities</b>	<b>93,153</b>	<b>122,700</b>	<b>-29,547</b>	<b>75.9%</b>		
<b>Miscellaneous Expenses</b>						
6000 · Customer Refunds	-260	0	-260	100.0%	No budget set for this item.	
6280 · Memberships	13,109	13,000	109	100.8%	In the 2Q, we paid \$9,391.00 for our 2025 CSDA renewal.	
6303 · Claims	0	1,000	-1,000	0.0%		
6593 · Governmental Fees	24,048	25,000	-952	96.2%	In the 2Q, we paid a total of \$13,540.96 to SWRCB Accounting Office for system fees.	
<b>Total Miscellaneous Expenses</b>	<b>36,897</b>	<b>39,000</b>	<b>-2,103</b>	<b>94.6%</b>		
<b>Office Expense</b>						
6410 · Postage	12,632	20,000	-7,368	63.2%		
6430 · Printing Expense	1,552	5,000	-3,448	31.0%		
6461 · Office Supplies	6,764	8,500	-1,736	79.6%	In the 2Q, we paid \$2,897.50 for the District holiday party.	
6800 · Subscriptions/Legal Notices	1,094	1,500	-406	72.9%	In the 1Q, paid subscription for the year.	
6890 · Computers/Software	3,813	4,000	-187	95.3%	<u>In the 3Q, we paid for Microsoft for the year and purchased dual monitors for Julie.</u>	*
6895 · Billing System	14,112	17,000	-2,888	83.0%		
6897 · Website	3,017	4,000	-983	75.4%		
<b>Total Office Expense</b>	<b>42,984</b>	<b>60,000</b>	<b>-17,016</b>	<b>71.6%</b>		
<b>Operating Supplies</b>						
6300 · Chemicals	16,148	18,000	-1,852	89.7%		
6880 · Tools and Equipment	7,171	7,500	-329	95.6%	This line item is likely underbudgeted.	
6881 · Safety Equipment	2,423	3,500	-1,077	69.2%	In the 1Q, we had fire extinguishers maintained.	
<b>Total Operating Supplies</b>	<b>25,742</b>	<b>29,000</b>	<b>-3,258</b>	<b>88.8%</b>		
<b>Professional Services</b>						
6514 · Lab/Testing Fees	14,060	18,000	-3,940	78.1%		
6570 · Consultant Fees	24,325	25,000	-675	97.3%	<u>In the 3Q, we paid \$15,061.82 to IFDA, Inc., our Union Negotiator for the year.</u>	*
6590 · Engineering	574	8,000	-7,426	7.2%		
6610 · Legal	14,037	20,000	-5,963	70.2%		
6630 · Audit/Accounting	41,261	51,000	-9,739	80.9%	In the 2Q, we paid the remaining balance to the auditor.	
<b>Total Professional Services</b>	<b>94,257</b>	<b>122,000</b>	<b>-27,743</b>	<b>77.3%</b>		
<b>Rents &amp; Leases</b>						
6820 · Equipment	1,384	2,000	-616	69.2%		
6840 · Building & Warehouse	27,360	33,000	-5,640	82.9%		
<b>Total Rents &amp; Leases</b>	<b>28,744</b>	<b>35,000</b>	<b>-6,256</b>	<b>82.1%</b>		
<b>Transportation &amp; Travel</b>						
7120 · Seminars & related travel	1,965	2,000	-35	98.2%	In the 1Q, paid for a CSDA seminar for NK & JK.	
7201 · Vehicle Gas	28,126	49,000	-20,874	57.4%		
7300 · Travel Reimbursements	3,071	4,200	-1,129	73.1%		
<b>Total Transportation &amp; Travel</b>	<b>33,162</b>	<b>55,200</b>	<b>-22,038</b>	<b>60.1%</b>		

**Sweetwater Springs Water District**  
**FY 2025-26 Operating Budget Variances as of March 31, 2026 (75%)**

*Note: Document is cumulative. Changes to text made from previous reports are \*d in the "Changed" column and underlined.*

	<u>FY 2025-26 Actual</u>	<u>2025-26 Budget</u>	<u>\$ Over Budget for the Year</u>	<u>% of Budget</u>	<u>Notes (Underlined notes reflect changes since last report)</u>	<u>*=Ch ged</u>
<b>Uniforms</b>						
6021.1 · Boots	1,245	2,300	-1,055	54.1%	In the 1Q, multiple boot vouchers were submitted.	
6021.3 · T-shirts	870	1,500	-630	58.0%	In the 1Q, t-shirts were purchased for the year.	
6021.4 · Jackets	109	1,000	-891	10.9%		
<b>Total Uniforms</b>	<u>2,224</u>	<u>4,800</u>	<u>-2,576</u>	<u>46.3%</u>		
<b>Utilities</b>						
7320 · Electricity	127,881	200,000	-72,119	63.9%		
7321 · Propane	2,604	4,000	-1,396	65.1%		
<b>Total Utilities</b>	<u>130,484</u>	<u>204,000</u>	<u>-73,516</u>	<u>64.0%</u>		
<b>Total SERVICES &amp; SUPPLIES</b>	<u>629,361</u>	<u>819,100</u>	<u>-189,739</u>	<u>76.8%</u>		
<b>Total OPERATING EXPENSES</b>	<u>1,859,081</u>	<u>2,620,600</u>	<u>-761,519</u>	<u>70.9%</u>		
<b>Net Ordinary Income</b>	<u>1,129,620</u>	<u>1,285,095</u>	<u>-155,475</u>	<u>87.9%</u>		
<b>Other Income/Expense</b>						
<b>Other Expense</b>						
<b>TRANSFERS TO OTHER FUNDS</b>						
8620.7 · Tfers to CIRF for CDR Revenue	428,113	428,113	0	100.0%		
8620.3 · Tfers to CIRF	831,532	831,532	0	100.0%		
8620.5 · Tfers to Building Fund	15,000	15,000	0	100.0%		
<b>Total TRANSFERS TO OTHER FUNDS</b>	<u>1,274,645</u>	<u>1,274,645</u>	<u>0</u>	<u>100.0%</u>		

Non-Operating Balances FY 2025-26 and Reserves Above Policy											POLICY RESERVES: \$1,492,593 Policy Reserves on Hand:: \$1,238,075	
			<b>Beginning balances:</b> (Note: Warrants requested in FP 12 for last fiscal year are not subtracted from Cash until FP 1 of the next year. They are instead recorded as "Vendors Payable")									
	\$87,319.92	\$292,281.90	\$246,216.02	\$65,850.00	\$904,694.00	\$1,694,966.91	\$3,920.00	\$412.50	\$1,232,069.15	\$25,923.90		
NAME	CERBT (Distributions limited to Retiree Health) (Contributions are part of Reserves)	PARS (Distributions limited to Retirement expenses) (Contributions are part of Reserves)	Operations	Bldg Fund	FY 2025-26 POLICY RESERVES: \$1,492,593  In this fund: \$1,238,075	Capital Improvements ("CIRF") (Basis of Capital Budget Spreadsheet)	Guernewood Project Escrow Funds	George's Hideaway Escrow Funds	Cap One Bonds and Citizens Bank Loan Debt	USDA Bond Debt (at WestAmerica)		
Fund	CONTRIBUTIONS: \$54,518	CONTRIBUTIONS: \$200,000	76751	76752	76753	76756	76757	76758	76762		TOTAL at COUNTY :	GRAND TOTAL: COUNTY + USDA + PARS/CERBT
Dep't			7106 0100	7106 0200	7106 0300	7106 0600	7106 0700	7106 0800	7106 1200			
FP1-Jul	\$87,785.43	\$293,713.21	\$246,216.02	\$65,850.00	\$904,694.00	\$1,750,938.21	\$3,920.00	\$412.50	\$1,232,069.15	\$25,925.24	\$4,204,099.88	\$4,611,523.76
FP2-Aug	\$93,080.83	\$300,004.27	\$111,216.02	\$65,850.00	\$1,048,075.00	\$1,777,235.37	\$3,920.00	\$412.50	\$687,444.78	\$75,927.75	\$3,694,153.67	\$4,163,167
FP3-Sept	\$95,307.70	\$306,904.04	\$246,216.02	\$65,850.00	\$1,048,075.00	\$1,601,292.84	\$3,920.00	\$355.00	\$687,444.78	\$11,645.51	\$3,653,153.64	\$4,067,011
FP4-Oct	\$96,225.49	\$310,623.02	\$718,895.78	\$65,850.00	\$1,048,075.00	\$1,622,470.56	\$3,920.00	\$355.00	\$687,444.78	\$11,646.11	\$4,147,011.12	\$4,565,506
FP5-Nov	\$96,789.49	\$312,086.69	\$275,782.78	\$80,850.00	\$1,048,075.00	\$2,058,581.06	\$3,920.00	\$355.00	\$617,444.78	\$81,648.05	\$4,085,008.62	\$4,575,533
FP6-Dec	\$96,934.61	\$312,700.35	\$475,782.78	\$80,850.00	\$1,048,075.00	\$2,432,987.28	\$3,920.00	\$355.00	\$617,444.78	\$37,855.32	\$4,659,414.84	\$5,106,905
FP7-Jan	\$99,568.32	\$318,609.86	\$492,590.64	\$80,850.00	\$1,048,075.00	\$2,380,700.75	\$3,920.00	\$355.00	\$458,218.54	\$37,857.21	\$4,464,709.93	\$4,920,745
FP8-Feb	\$102,356.41	\$323,762.85	\$452,590.64	\$80,850.00	\$1,238,075.00	\$2,297,424.96	\$3,920.00	\$355.00	\$458,218.54	\$37,858.98	\$4,531,434.14	\$4,995,412
FP9-Mar	\$97,003.87	\$309,934.31	\$56,058.64	\$80,850.00	\$1,238,075.00	\$3,142,862.96	\$3,920.00	\$355.00	\$458,218.54	\$37,861.00	\$4,980,340.14	\$5,425,139
FP10-Apr	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FP11-May	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FP12-Jun	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FP 13 (FINAL)											\$0.00	\$0.00

## FY 2025-26 Capital Projects and Capital Debt Budget (Cash)

		2024-25 Actual (9% incr.)	2025-26 Budget/Actual (9% incr.)						
<b>Total CIRF Balance Beginning of Year</b>		<b>\$1,177,330</b>	<b>\$1,620,050</b>						
<b>REVENUE</b>									
Assessments/New Services		\$752,559	\$750,000						
CDR Transfer from Operations		\$401,984	\$428,113						
Operating Surplus Transfer from Operations		\$570,000	\$831,532						
Interest		\$76,879	\$82,755						
New Construction		\$0	\$26,529						
Grants Received		\$729,501	\$216,687						
<b>Total Revenue</b>		<b>\$2,530,923</b>	<b>\$2,335,615</b>						
<b>Total Available for Capital Expenses</b>		<b>\$3,708,253</b>	<b>\$3,955,665</b>						
				<b>GRANT INFORMATION</b>					
				GRANTS APPROVED	GRANTS RECEIVED CY	GRANTS RECEIVED PY	GRANTS APPROVED BUT NOT YET REC'D		
<b>EXPENDITURES</b>	TOTAL PROJECT COST	PAID (PY)							
<b>CIP Projects</b>									
Lower Harrison	\$941,775	\$982,922	\$174,224	\$0	\$871,654	\$130,888	\$784,489	\$0	DWR
Wright Dr - Design	\$231,103	\$103,142	\$103,142	\$56,346	\$160,450	\$85,798	\$74,652	\$0	CDBG
Wright Drive - Construction Ph. I	\$1,000,000	\$0	\$0	\$2,000		\$0	\$0	\$0	
Misc. Paving and Valve costs			\$51,425	\$120,000	\$0	\$0	\$0	\$0	
<b>Total CIP Projects</b>			<b>\$328,791</b>	<b>\$178,346</b>		<b>\$216,686.63</b>			
<b>Other Capital Expenses</b>									
Annual transfer to Policy Reserves			\$65,708	\$8,381					
<u>In-House Project:</u>			\$126,029						
Site Improvements				\$9,000	FY 2024-25 Actuals: ElBo Well4 rehab (\$55,246.93); ElBo Well 5 Rehab (\$65,212.37G); Bathroom/Kitchen remodel (\$2,600) FY 2025-26: Hay/Bay tank liner				
Well 5 rehab				\$41,415					
Lower Summit tank liner/standby generator				\$55,000					
Well 6 rehab				\$80,000					
AMR Upgrade	\$1,400,000			\$350,000					
SCADA system radio replacement	\$200,000			\$100,000					
Villa Grande/School House Roads				\$70,000					
District Master Plan	\$218,840	\$166,888	\$162,107	\$5,237					
Vehicle / Equipment			\$207,568	\$210,000	FY 2024-25: \$69,000 Vac trailer; \$80,000 truck; <b>FY 2025-26: El Bonita generator \$140,000; Mini Excavator \$70,000</b>				
<b>Total Other Capital Projects/Equipment</b>			<b>\$561,412</b>	<b>\$929,034</b>					
<b>Capital Debt Payments (for next FY) + District Investment</b>									
Debt tfer (reduced by Sinking Fund adj.)			\$698,000	\$650,000					
District Investment: (i.e., Sinking Fund; PERS UL; PARS)			\$500,000	\$235,000	FY 2024-25: \$250,000 UL; \$250,000 Sinking Fund FY 2025-26: \$235,000 policy reserve loan				
<b>Total Debt</b>			<b>\$1,198,000</b>	<b>\$885,000</b>					
<b>Total CIP/Debt Expenditures</b>			<b>\$2,088,203</b>	<b>\$1,992,380</b>					
<b>Total CIRF Balance End of Year (Est.)</b>			<b>\$1,620,050</b>	<b>\$1,963,285</b>					
<b>Actual CIRF Balance End of Year before receivables:</b>			<b>\$1,662,009</b>						
<b>Receivables (incl. above)</b>			<b>\$32,957</b>	(4Q interest + CY + PY)					
<b>Payables (incl. above)</b>			<b>-\$74,917</b>	(Includes 2 Coastland csk and County paving ck)					
<b>Final Capital Budget EOY:</b>			<b>\$1,620,050</b>						

# SWEETWATER SPRINGS WATER DISTRICT

**TO:** Board of Directors

**AGENDA NO. V-B**

**FROM:** Eric Schanz, General Manager

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Meeting Date: May 7, 2026

**SUBJECT: DRAFT FY 2026-2027 BUDGET**

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**RECOMMENDED ACTION:** Receive a report on the Draft Budget for FY 2026-2027 Budget.

**FISCAL IMPACT:** Provides financial direction for FY 2026-2027 budget.

**DISCUSSION:** The final draft Fiscal Year 2026-27 budget is attached for review and discussion.

## **FY 2026-2027 Water Rates**

During the April 2, 2026, Board meeting, after reviewing the purposed budget options, the Board approved and directed staff to adopt a 3% percent rate increase for the FY 2026-27 budget.

Fees: There are no proposed changes to fees for FY 2026-2027

## **FY 2026-2027 Operating Budget**

The draft FY 2026-2027 Budget has been discussed by the Board at the April 2, 2026 meeting and by the *ad hoc* Budget Subcommittee at the meeting in March. Staff have met several times to develop the appropriate line-item amounts for the Budget.

Items discussed were used to develop the Operating section of the Draft FY 2026-2027 Budget include:

- The effects of inflation on operating costs, particularly in utilities charges, chemical costs, parts, materials and service costs.
- Salaries and Benefits will increase due to several factors:
  - In addition to the cost of living, more than half the staff are eligible for merit and/or licensing increases.
  - Health premiums are expected to increase in FY 2026-2027; the budget reflects that additional cost increase and with a conservative projected increase of 5% for 2027.

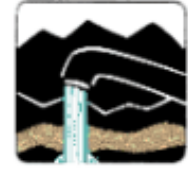
### Capital Improvement Planning

A description of Capital Projects to be all or partially funded in FY 2026-2027 is included in the Budget Report. (It should be noted that grant funding will only be added to capital revenue when received; therefore, there is no grant funding included in the FY 2026-2027 budget.) Grant funding that has been approved but not yet received is provided as an informational item on the spreadsheet.

Table 1 below recaps the FY 2026-2027 Budget calendar:

<b>Table 1. FY 2025-2026 Budget Preparation</b>	
Introduce Budget Process	March 5, 2026
Budget Committee Meeting	March 10, 2026
Draft Budget to Board for Discussion/Action, Including Direction on Water Rates and Fees	April 2, 2026
Prop 218 Mailing for Water Rate/Fees Increase	April 20, 2026
Draft Budget to Board for Discussion/Action	May 7, 2026
Adopt Budget/ Rates and Fees <ul style="list-style-type: none"><li>• Prop 218 Public Hearing on Rates/Fees</li></ul>	June 4, 2026

# Sweetwater Springs WATER DISTRICT



Eric Schanz, General Manager

**FY 2026-2027**

**Annual Operating & Capital Improvement Budget**

**Approved June 4, 2026**

**Resolution 26-04**

**Board of Directors**

*Richard Holmer, President*  
*Sukey Robb-Wilder, Vice President*  
*Marc Barraza Tran, Financial Coordinator*  
*Tim Lipinski*  
*Gaylord Schaap*

**The annual budget of the Sweetwater Springs Water District (SSWD) allows the District to accomplish its mission which is to provide its customers with quality water and service in an open, accountable, and cost-effective manner and to manage District resources for the benefit of the community and environment.**

The District begins its mission of producing good quality water by pumping Russian River underflow from five wells – 3 located at the Guerneville El Bonita well site and 2 located at the Monte Rio well site. That water is then treated in two separate treatment facilities at the Highlands site for Guerneville and at the Monte Rio well site for Monte Rio and environs and distributed through approximately 68 miles of distribution pipes and 3500 service laterals of varying lengths and stored in 26 tanks and reservoirs. This system is managed, and its operation administered by the District staff of 11 employees.

In addition to annual ongoing operating costs, the District plans for a Capital Improvement Program aimed at maintaining and improving the capital infrastructure to industry standards to deliver high quality water, reduce system water losses, and maintain adequate system pressure and fire flow. It is expected that the Board will – through the budget process – scrutinize expenses and then approve sufficient revenue to operate the District and fund approved capital projects. Most of the District year-to-year revenue is generated from Water Sales but the District also has an annual assessment on the property tax bill. In addition to ongoing sources of revenue, the District actively seeks out grant funding. Absent adequate revenue sources, in the past capital projects have also been financed through debt.

The Sweetwater Springs Water District is governed by a five-member Board of Directors composed of volunteer District customers elected to serve four-year terms to provide oversight and assist District Management.

FY 2026-2027 Budget Report  
Sweetwater Springs Water District

Below is a table summarizing the FY 2026-2027 Combined Operating and Capital Budget. As shown in the table, total revenue is budgeted at \$4.8 million, and total expenses at \$6 million. This budget anticipates more expenses than revenues (approximately \$1.2 million). The District has been awarded grant funding which will lower this deficit. If it is not received at year end, District reserves will be used to cover expenses that are more than revenues. AT FYE 2026, the District has approximately \$1.9 million in capital project reserves available to use if needed.

Detailed spreadsheets of the FY 2026-2027 Operating Budget and of the Capital/Capital Debt Budget are included as attachments to this Budget report.

## Combined Operating and Capital Budget Summary

	FY 2025-26 (Projected)	FY 2026-27 (Budgeted)
<b>REVENUE</b>		
<b>Operating</b>		
Water Sales	\$3,726,795	\$3,838,599
Other	\$215,400	\$195,400
<b>Total Operating Revenue</b>	<b>\$3,942,195</b>	<b>\$4,033,999</b>
<b>Capital</b>		
Assessments	\$750,000	\$750,000
Grants Received	\$216,687	\$0
Other	\$82,755	\$50,000
<b>Total Capital Revenue</b>	<b>\$1,049,442</b>	<b>\$800,000</b>
<b>Total Operating and Capital Revenue</b>	<b>\$4,991,637</b>	<b>\$4,833,999</b>
 <b>EXPENDITURES</b>		
<b>Operating</b>		
Salary & Benefits	\$1,703,500	\$1,744,243
Services and Supplies	\$822,500	\$867,495
<b>Total Operating Expenses</b>	<b>\$2,526,000</b>	<b>\$2,611,738</b>
<b>Capital</b>		
CIP Projects	\$178,346	\$1,190,000
Other Projects & Equipment	\$929,034	\$1,360,000
Capital Debt/Sinking Fund Contributions	\$885,000	\$885,000
<b>Total Capital Expenses</b>	<b>\$1,992,380</b>	<b>\$3,435,000</b>
<b>Total Operating and Capital Expenditures</b>	<b>\$4,518,380</b>	<b>\$6,046,738</b>
<b>Surplus/Deficit</b>	<b>\$473,257</b>	<b>-\$1,212,739</b>

### Operations Budget

The operating budget encompasses the “expenditures related to the operation, maintenance and repair of water facilities,” as well as the billing, collections, accounting,

FY 2026-2027 Budget Report  
Sweetwater Springs Water District

fiscal management and other overall administration. The total Operating Budget revenue in FY 2026-2027 is projected to be \$4,033,999. The total Operating Budget expenses are projected to be \$2,611,738. The difference -- \$1,422,261 – will be transferred to the Capital Improvement fund. A water rate increase of 3% was approved to meet increasing Operating expenses while maintaining allocations to Capital expenses.

**Capital/Capital Debt Budget**

The Capital Fund is projected to have approximately \$1.9 million in reserves available for spending at the beginning of FY 2026-27. Capital revenue includes operating surpluses of \$1.4 million as well as other revenue budgeted at \$800,000 to bring total revenue to about \$2.2 million, not including reserves. Capital expenses include expenditures on capital projects and equipment, annual capital debt payments, and capital investments. For FY 2026-27, these expenditures are budgeted at about \$3.4 million. Absent grant funding, capital reserves available at fiscal year end will decrease to approximately \$730,000.

The District is moving forward or is in the midst of several projects in FY 2026-2027:

Project	Description	FY 2026-27	FY 2027-28	FY 2028-29
<b>Phase 1: Wright Drive/ Wright Lane Mainline Project</b>	Replace and upgrade approx. 1,400' mainline, replace 18 service lines, and replace pump station	\$1,040,000		
<b>Phase 2: Wright Drive Mainline and Pump Station</b>	Replace and upgrade approx. 4,400' mainline, replace 46 service lines, and replace booster pump station		\$1,528,638	
<b>Secondary River Crossing Monte Rio</b>	Redundant Water Main River Crossing for Monte Rio			\$500,000
<b>Vehicles and Equipment</b>	2026-27 Dump Truck (\$110,000); 2027-28: New Truck 2028-29 New Truck	\$110,000	60,000	60,000
<b>Other Capital projects</b>	2026-27 AMR Upgrade (\$1,050,000) Flow Meters (\$100,000) SCADA (\$100,000) 2028-29 Generator - Harrison Booster (\$60,000)	\$1,250,000		\$60,000
<b>Total Capital Projects</b>		<b>\$2,550,000</b>	<b>\$1,588,638</b>	<b>\$620,000</b>

While the Districts debt load remains a significant capital expense, the annual payments have been stabilized to \$650,000/year. This figure is net of contributions from the Sinking Fund Reserves built up over the last couple of years. (Actual loan and bond debt payments in FY 2026-27 are \$885,000).

For more information, please refer to the attached detailed FY 2026-2027 Operating Budget spreadsheet and FY 2026-2027 Capital Projects/Capital Debt Budget spreadsheet.

## FY 2026-27 Capital Projects and Capital Debt Budget (Cash) WORKSHEET

	2024-25 Actual <small>(9% rate incr.)</small>	2025-26 Projectd <small>(6.5% rate incr.)</small>	2026-27 Budget <small>(3% rate incr.)</small>
<b>Total CIRF Balance Beginning of Year</b>	<b>\$1,177,330</b>	<b>\$1,620,050</b>	<b>\$1,963,286</b>

<b>REVENUE</b>			
Assessments/New Services	\$752,559	\$750,000	\$750,000
CDR Transfer from Operations	\$401,984	\$428,113	\$440,956
Operating Surplus Transfer from Operations	\$570,000	\$831,532	\$960,000
Interest	\$76,879	\$82,755	\$50,000
New Construction	\$0	\$26,529	\$0
Grants Received	\$729,501	\$216,687	\$0
<b>Total Revenue</b>	<b>\$2,530,923</b>	<b>\$2,335,616</b>	<b>\$2,200,956</b>
<b>Total Available for Capital Expenses</b>	<b>\$3,708,253</b>	<b>\$3,955,666</b>	<b>\$4,164,242</b>

**EXPENDITURES**

CIP Projects	TOTAL PROJECT COST		PAID (PY)				GRANT INFORMATION			
							GRANTS APPROVED	GRANTS RECEIVED CY	GRANTS RECEIVED PY	GRANTS APPROVED BUT NOT YET REC'D
Lower Harrison	\$941,775	\$982,922	\$174,224	\$0	\$0	\$871,654	\$130,888	\$784,489	\$0	DWR
Wright Dr - Design	\$231,103	\$103,142	\$103,142	\$56,346	\$30,000	\$160,450	\$85,798	\$74,652	\$0	CDBG
Wright Drive - Construction Ph. I	\$1,000,000	\$0	\$0	\$2,000	\$1,040,000	\$759,183	\$0	\$0	\$759,183	CDBG
Misc. Paving and Valve costs			\$51,425	\$120,000	\$120,000	\$0	\$0	\$0	\$0	
<b>Total CIP Projects</b>			<b>\$328,791</b>	<b>\$178,346</b>	<b>\$1,190,000</b>		<b>\$216,686.63</b>			

**Other Capital Expenses**

Annual transfer to Policy Reserves			\$65,708	\$8,381	\$0
<u>In-House Project:</u>			\$126,029		
Site Improvements				\$9,000	\$0
Well 5 rehab				\$41,415	\$0
Lower Summit tank liner/standby generator				\$55,000	\$0
Well 6 rehab				\$80,000	\$0
Electronic Flow Production Meters				\$0	\$100,000
AMR Upgrade	\$1,400,000			\$350,000	\$1,050,000
SCADA system radio replacement	\$200,000			\$100,000	\$100,000
Villa Grande/School House Roads				\$70,000	\$0
District Master Plan	\$218,840	\$166,888	\$162,107	\$5,237	\$0
Vehicle / Equipment			\$207,568	\$210,000	\$110,000
<b>Total Other Capital Projects/Equipment</b>			<b>\$561,412</b>	<b>\$929,034</b>	<b>\$1,360,000</b>

<b>Capital Debt Payments (for next FY) + District Investment</b>					
Debt tfer (reduced by Sinking Fund adj.)			\$698,000	\$650,000	\$650,000
District Investment: <small>(i.e., Sinking Fund; PERS UL; PARS)</small>			\$500,000	\$235,000	\$235,000
<b>Total Debt</b>			<b>\$1,198,000</b>	<b>\$885,000</b>	<b>\$885,000</b>
<b>Total CIP/Debt Expenditures</b>			<b>\$2,088,203</b>	<b>\$1,992,380</b>	<b>\$3,435,000</b>
<b>Total CIRF Balance End of Year (Est.)</b>			<b>\$1,620,050</b>	<b>\$1,963,286</b>	<b>\$729,242</b>

GRANT INFORMATION			
GRANTS APPROVED	GRANTS RECEIVED CY	GRANTS RECEIVED PY	GRANTS APPROVED BUT NOT YET REC'D
\$871,654	\$130,888	\$784,489	\$0
\$160,450	\$85,798	\$74,652	\$0
\$759,183	\$0	\$0	\$759,183
\$0	\$0	\$0	\$0
	<b>\$216,686.63</b>		

FY 2024-25 Actuals: ElBo Well4 rehab (\$55,246.93); ElBo Well 5 Rehab (\$65,212.37G); Bathroom/Kitchen remodel (\$2,600)

FY25-26: Hay/Bay tank liner

FY 2024-25: \$69,000 Vac trailer; \$80,000 truck;  
FY 2025-26: El Bonita generator \$140,000; Mini Excavator \$70,000

**FY 2026-27 Dump Truck \$110,000**

FY 2024-25: \$250,000 UL; \$250,000 Sinking Fund  
FY 2025-26: \$235,000 policy reserve loan  
**FY 2026-27 \$135,000 sinking fund; \$100,000 PARS**

Actual CIRF Balance End of Year before receivables:	\$1,662,009
Receivables (incl. above)	\$32,957
Payables (incl. above)	-\$74,917
<b>Final Capital Budget EOY:</b>	<b>\$1,620,050</b>

SWEETWATER SPRINGS WATER DISTRICT  
DRAFT OPERATING BUDGET

FY 2026-27  
DRAFT

Reminder: Send copy of approved Budget and Resolution to County (They will send a letter late July or early

	YEAR END ACTUAL (CASH)	APPROVED BUDGET 6.5% rate incr	ESTIMATED YEAR END ACTUAL	PROPOSED BUDGET 3% rate increase	+/- Change (from last year)
REVENUE	FY 2024-25	FY 2025-26	FY 2025-26	FY 2026-27	
<b>OPERATING REVENUE</b>					
<b>Water Sales</b>					
Base Rate	2,209,736	2,358,975	2,358,975	2,429,744	70,769
Current Charges	847,801	875,707	875,707	901,978	26,271
Capital Debt Reduction Charges	403,840	428,113	428,113	440,956	12,843
Water Bill Delinquency Fees	30,688	63,900	32,000	65,920	2,020
Service Charges / Outside Sales	29,782	-	32,000	0	-
<b>TOTAL WATER SALES</b>	<b>3,521,847</b>	<b>3,726,695</b>	<b>3,726,795</b>	<b>3,838,598</b>	<b>111,903</b>
<b>Total OPERATING REVENUE</b>	<b>3,521,847</b>	<b>3,726,695</b>	<b>3,726,795</b>	<b>3,838,598</b>	<b>111,903</b>
<b>NON-OPERATING REVENUE</b>					
1700 Interest	46,231	40,000	55,000	50,000	10,000
3600 Construction New Services	1,000	2,000	16,500	5,000	3,000
3601 Construction Service Upgrades	1,677	1,000	7,400	3,000	2,000
4032 Rent	140,578	135,000	130,000	136,332	1,332
4040 Miscellaneous Income	63,524	1,000	6,500	1,000	-
<b>Total NON-OPERATING REVENUE</b>	<b>253,010</b>	<b>179,000</b>	<b>215,400</b>	<b>195,332</b>	<b>16,332</b>
<b>Total OPERATING INCOME</b>	<b>3,774,857</b>	<b>3,905,695</b>	<b>3,942,195</b>	<b>4,033,930</b>	<b>128,235</b>
<b>EXPENSES</b>					
<b>OPERATING EXPENSES</b>					
<b>SALARY &amp; BENEFITS</b>					
<b>Salary</b>					
5910 Wages	1,045,348	1,160,000	1,100,000	1,132,000	(28,000)
5912 Overtime	45,549	52,000	52,000	54,000	2,000
5916 On-Call Pay	39,655	44,000	40,000	40,000	(4,000)
<b>Total Salary</b>	<b>1,130,552</b>	<b>1,256,000</b>	<b>1,192,000</b>	<b>1,226,000</b>	<b>(30,000)</b>
<b>Benefits</b>					
5920.0 Retirement (District + EE portion)	169,032	184,000	196,000	184,837	837
5920.2 Retirement (EE deferrals)	-76,940	-87,000	-91,000	-85,784	1,216
5920.4 Retirement - UL	16,476	24,000	24,000	0	(24,000)
<b>5920 TOTAL RETIREMENT</b>	<b>108,568</b>	<b>121,000</b>	<b>129,000</b>	<b>99,053</b>	<b>(21,947)</b>
5930.0 Health/Dental/Vision	359,922	377,000	336,000	368,490	(8,510)
5930.0 Health - EE Deferrals	-17,480	-18,000	-16,000	(17,000)	1,000
5930.2 Retiree Health	12,608	14,500	14,500	14,700	200
5930.4 Workers Comp Insurance	27,032	30,000	29,000	25,000	(5,000)
<b>5930 TOTAL HEALTH</b>	<b>382,082</b>	<b>403,500</b>	<b>363,500</b>	<b>391,190</b>	<b>(12,310)</b>
5922 Payroll Taxes (District share)	19,919	20,000	18,000	20,000	-
5941 Life Insurance (GM)	0	1,000	1,000	1,000	-
<b>Total Benefits</b>	<b>510,569</b>	<b>545,500</b>	<b>511,500</b>	<b>511,243</b>	<b>(34,257)</b>
<b>TOTAL SALARY &amp; BENEFITS</b>	<b>1,641,121</b>	<b>1,801,500</b>	<b>1,703,500</b>	<b>1,737,243</b>	<b>(64,257)</b>
<b>SERVICES &amp; SUPPLIES</b>					
<b>Communications</b>					
6040-I Internet service	4,055	4,500	4,500	4,044	(456)
6040-C Cell Phones/Radios	12,512	6,500	9,000	7,000	500
6040-T Telephones	41,980	43,000	43,000	20,000	(23,000)
<b>Total Communications</b>	<b>58,547</b>	<b>54,000</b>	<b>56,500</b>	<b>31,044</b>	<b>(22,956)</b>
<b>Insurances</b>					
6101 Liability & Auto Ins.	59,559	60,000	64,000	70,000	10,000
<b>Total Insurances</b>	<b>59,559</b>	<b>60,000</b>	<b>64,000</b>	<b>70,000</b>	<b>10,000</b>
<b>Maintenance - Office &amp; Vehicles</b>					
6140 Vehicle Maintenance	35,851	25,000	30,000	30,000	5,000

SWEETWATER SPRINGS WATER DISTRICT  
DRAFT OPERATING BUDGET

FY 2026-27  
DRAFT

Reminder: Send copy of approved Budget and Resolution to County (They will send a letter late July or early

	YEAR END ACTUAL (CASH)	APPROVED BUDGET 6.5% rate incr	ESTIMATED YEAR END ACTUAL	PROPOSED BUDGET 3% rate increase	+/- Change (from last year)
6151 Office Maintenance	6,594	8,400	10,000	8,460	60
<b>Total Maintenance - Office &amp; Vehicles</b>	<b>42,445</b>	<b>33,400</b>	<b>40,000</b>	<b>38,460</b>	<b>5,060</b>
<b>Maintenance - Facilities</b>					
6085 Janitorial Services	11,255	12,000	13,000	11,600	(400)
6100 SCADA System	3,401	8,000	8,000	8,000	-
6180 Distribution System Repairs	106,903	70,000	70,000	75,000	5,000
6235 Treatment Sys/Well Repairs	7,171	30,000	30,000	45,000	15,000
6143 Generator Maintenance	2,682	2,700	6,000	7,000	4,300
<b>Total Maintenance - Facilities</b>	<b>131,412</b>	<b>122,700</b>	<b>127,000</b>	<b>146,600</b>	<b>23,900</b>
<b>Miscellaneous Expenses</b>					
6280 Memberships	12,041	13,000	13,000	13,300	300
6303 Claims	7,000	1,000	1,000	5,000	4,000
6593 Governmental Fees	25,432	25,000	25,000	25,000	-
<b>Total Miscellaneous Expenses</b>	<b>44,473</b>	<b>39,000</b>	<b>39,000</b>	<b>43,300</b>	<b>4,300</b>
<b>Office Expense</b>					
6410 Postage	15,696	20,000	20,000	20,000	-
6430 Printing Expense	7,063	5,000	4,000	5,000	-
6461 Office Supplies	8,309	8,500	8,500	9,200	700
6800 Subscriptions/Legal Notices	1,253	1,500	1,500	1,000	(500)
6890 Computers/Software	8,710	4,000	4,000	3,800	(200)
6895 Billing System	16,493	17,000	19,000	18,000	1,000
6897 Website	3,474	4,000	4,000	4,200	200
<b>Total Office Expense</b>	<b>60,998</b>	<b>60,000</b>	<b>61,000</b>	<b>61,200</b>	<b>1,200</b>
<b>Operating Supplies</b>					
6300 Chemicals	18,450	18,000	18,000	19,000	1,000
6880 Tools and Equipment	7,031	7,500	8,000	8,000	500
6881 Safety Equipment	3,631	3,500	3,500	3,500	-
<b>Total Operating Supplies</b>	<b>29,112</b>	<b>29,000</b>	<b>29,500</b>	<b>30,500</b>	<b>1,500</b>
<b>Professional Services</b>					
6514 Lab/Testing Fees	17,435	18,000	18,000	18,000	-
6570 Consultant Fees	24,086	25,000	20,000	84,000	59,000
6590 Engineering	5,738	8,000	4,000	6,000	(2,000)
6610 Legal	21,072	20,000	23,000	25,000	5,000
6630 Audit/Accounting	46,870	51,000	56,000	54,500	3,500
<b>Total Professional Services</b>	<b>115,201</b>	<b>122,000</b>	<b>121,000</b>	<b>187,500</b>	<b>65,500</b>
<b>Rents &amp; Leases &amp; Loans</b>					
6820 Equipment	1,673	2,000	2,000	1,700	(300)
6840 Building & Warehouse	32,832	33,000	33,000	33,820	820
<b>Total Rents, Leases &amp; Loans</b>	<b>34,505</b>	<b>35,000</b>	<b>35,000</b>	<b>35,520</b>	<b>520</b>
<b>Transportation &amp; Travel</b>					
7120 Seminars & related travel	449	2,000	2,000	2,000	-
7201 Vehicle Gas	36,237	49,000	45,000	45,000	(4,000)
7300 Travel Reimbursements	4,173	4,200	4,200	4,400	200
<b>Total Transportation &amp; Travel</b>	<b>40,859</b>	<b>55,200</b>	<b>51,200</b>	<b>51,400</b>	<b>(3,800)</b>
<b>Uniforms</b>					
6021.1 Boots	1,780	2,300	2,300	2,300	-
6021.3 T-shirts	1,440	1,500	1,500	1,500	-
6021.4 Jackets	1,005	1,000	500	500	(500)
<b>Total Uniforms</b>	<b>4,225</b>	<b>4,800</b>	<b>4,300</b>	<b>4,300</b>	<b>(500)</b>
<b>Utilities</b>					
7320 Electricity	174,880	200,000	190,000	200,000	-
7321 Propane	2,404	4,000	4,000	4,000	-
<b>Total Utilities</b>	<b>177,284</b>	<b>204,000</b>	<b>194,000</b>	<b>204,000</b>	<b>-</b>
<b>Total SERVICES &amp; SUPPLIES</b>	<b>798,620</b>	<b>819,100</b>	<b>822,500</b>	<b>903,824</b>	<b>84,724</b>

SWEETWATER SPRINGS WATER DISTRICT  
 DRAFT OPERATING BUDGET  
 FY 2026-27  
 DRAFT

Reminder: Send copy of approved Budget and Resolution to County  
 (They will send a letter late July or early

	YEAR END ACTUAL (CASH)	APPROVED BUDGET 6.5% rate incr	ESTIMATED YEAR END ACTUAL	PROPOSED BUDGET 3% rate increase	+/- Change (from last year)
<b>Total OPERATING EXPENSES</b>	<b>2,439,741</b>	<b>2,620,600</b>	<b>2,526,000</b>	<b>2,641,067</b>	<b>20,467</b>
<b>TRANSFERS TO OTHER FUNDS</b>					
8620.7	Tfers to CIRF for CDR Revenue 401,984	428,113	428,113	440,956	12,843
8620.3	Tfers to CIRF 570,000	831,532	831,532	930,000	98,468
8620.5	Tfers to Building Fund 15,000	15,000	15,000	15,000	-
<b>Total TRANSFERS TO OTHER FUNDS</b>	<b>986,984</b>	<b>1,274,645</b>	<b>1,274,645</b>	<b>1,385,956</b>	<b>111,311</b>
<b>OPERATING SURPLUS/DEFICIT AFTI</b>	<b>348,132</b>	<b>10,450</b>	<b>141,550</b>	<b>6,907</b>	<b>-3,543</b>

# SWEETWATER SPRINGS WATER DISTRICT

**TO:** Board of Directors

**AGENDA NO. V-C**

**FROM:** Eric Schanz, General Manager

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**Meeting Date: May 7, 2026**

**Subject: Nominations for Special District Representatives LAFCO**

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**RECOMMENDED ACTION:**

Discussion/Action Nominations for Special District Representatives LAFCO.

**FISCAL IMPACT:**

None

**DISCUSSION:**

Correspondence received from the Sonoma Local Agency Formation Commission regarding nominations for Special Districts Representative LAFCO.

Attached are the materials associated with nominations to fill 2 positions for Special District Representative to Sonoma LAFCO.

Board members interested in becoming candidates for either position should complete the enclosed application and attach a current resume. All applications and resumes must be returned to the LAFCO office on May 18, 2026 by 5pm.

The Local Agency Formation Commission (LAFCO) was created by State law in 1963 to regulate the boundaries of cities and special districts. There is a LAFCO in each of the 58 counties of California. Each LAFCO is an independent public agency. The objectives of LAFCO are:

- To encourage the orderly formation of local government agencies and promote the efficient provision of public services
- To preserve agricultural land and open-space resources
- To promote orderly growth and discourage urban sprawl

Sonoma LAFCO is comprised of seven members: two each from the county (Board of Supervisors), cities (city councils) and independent special districts (boards of directors) and one representative from the public. Each group has an alternate.

# SONOMA LOCAL AGENCY FORMATION COMMISSION

111 SANTA ROSA AVENUE, SUITE 240, SANTA ROSA, CA 95404

(707) 565-2577

www.sonomalafco.org

April 12, 2026

All Independent Special Districts

Dear Clerk of the Board:

The purpose of this letter is to notify you and to hear from nominees for the two special district member positions on behalf of the Sonoma County Local Agency Formation Commission (LAFCO).

The term of Commissioner Richard Holmer, one of two special district representatives, expires in May 2026. He will continue to serve until the nomination and election process is completed (and he is eligible to seek re-election).

Commissioner Mark Hemmendinger will not be able to continue his term given that the Rancho Adobe Fire Protection District is being reorganized into the Sonoma County Fire District in June.

For the purposes of nomination and selection of the special district representatives, there are two district classes. Class I includes fire protection and community service districts; Class II includes all other districts.

**Board Members interested in becoming candidates for either position should complete the enclosed application and attach a current resume.** Applications submitted without a resume will be considered incomplete and cannot be accepted.

**Completed applications and accompanying resumes must be received in the LAFCO office by 5:00 p.m., Monday, May 18, 2026. Late applications will not be accepted.**

Subsequent to the nomination period, ballots will be mailed to each independent special district so that a mail-in election may be conducted. According to the Special District Rules of Procedure, districts will be given six weeks to cast their ballots and return them to the LAFCO office. Instructions for voting and return mailing will be provided at the time ballots are sent.

If you have any questions, please contact me or Cynthia Olson, Assistant Executive Officer, at the LAFCO office.

Sincerely,



Mark Bramfitt  
Executive Officer

Attachment: Independent Special District Representative Application

# SONOMA LOCAL AGENCY FORMATION COMMISSION

111 SANTA ROSA AVE STE 240, SANTA ROSA, CA 95404  
(707) 565-2577 www.sonomalafco.org

## APPLICATION FOR SPECIAL DISTRICT REPRESENTATIVE

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This application has been designed to provide pertinent information about each candidate applying for the position of a Class I or Class II Special District Representative to LAFCO. Class I districts include fire and community service districts. Class II districts include ambulance, cemetery, health and hospital, pest control, recreation and parks, resource conservation, wastewater, and water districts.

Please read the application carefully and type your responses or print in ink.

---

Date Submitted: \_\_\_\_\_

Name: \_\_\_\_\_

Address: \_\_\_\_\_

Phone(s): \_\_\_\_\_

Email: \_\_\_\_\_

Name of District You Represent: \_\_\_\_\_

Date of Most Current Election/Appointment: \_\_\_\_\_

Date Term Expires: \_\_\_\_\_

Total years with District: \_\_\_\_\_

Total Years Associated with Government/ Community Service: \_\_\_\_\_

List any other agencies/special Districts you have been or are currently involved with:

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List Community Service Activities including Names of Organizations and Dates of Service:

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# SWEETWATER SPRINGS WATER DISTRICT

**TO:** Board of Directors

**AGENDA NO. V-D**

**FROM:** Eric Schanz, General Manager

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**Meeting Date: May 7, 2026**

**Subject: Council of Governments**

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**RECOMMENDED ACTION:**

Discussion/Action re Council of Governments meeting April 18,2026 at the Monte Rio Community Center.

**FISCAL IMPACT:**

None

**DISCUSSION:**

Several Board Directors recently attended the Council of Governments meeting on April 18<sup>th</sup> at the Monte Rio Community Center. The meeting was a special meeting of the Lower Russian River Municipal Advisory Council. Several agencies attended the meeting. Directors were given the opportunity to introduce themselves and provide feedback on concerns, issues and other items. There was a discussion around communications infrastructure and cell coverage. Presentations were given on the West County Water Quality and Recycled Water Supply Feasibility Study, RSG Consultant Update and Introduction to Governance Toolkit and Fire District Consolidation: Overview and Lessons learned.

# SWEETWATER SPRINGS WATER DISTRICT

**TO:** Board of Directors

**AGENDA NO. V-E**

**FROM:** Eric Schanz, General Manager

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**Meeting Date: May 7, 2026**

**Subject: Board Committee Reports**

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**RECOMMENDED ACTION:**

Receive updates from active Board committees.

**FISCAL IMPACT:**

Varies.

**DISCUSSION:**

This item is a standing placeholder for any Board committee updates that have not been addressed in a separate item.

Ad Hoc Committees:

**FY 2026-27 Budget Committee-** *(Dir. Schaap/Tran)*

This committee is responsible for assisting staff with the budget and rates development for the FY 2026-27 Budget. Make recommendations to the Board.

**CIP-** *(Dir. Holmer/Lipinski)*

This committee is responsible for evaluating a process to set project priorities and recommending a CIP Plan. Make recommendations to the Board.

**District Policies Review-** *(Dir. Robb-Wilder/Schaap)*

This committee is charged with reviewing and updating the necessary sections of the Policies and Procedures Manual.

# SWEETWATER SPRINGS WATER DISTRICT

**TO:** Board of Directors

**AGENDA NO. VI**

**FROM:** Eric Schanz, General Manager

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**Meeting Date:** May 7, 2026

**Subject: GENERAL MANAGER'S REPORT**

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**RECOMMENDED ACTION:** Receive report from the General Manager.

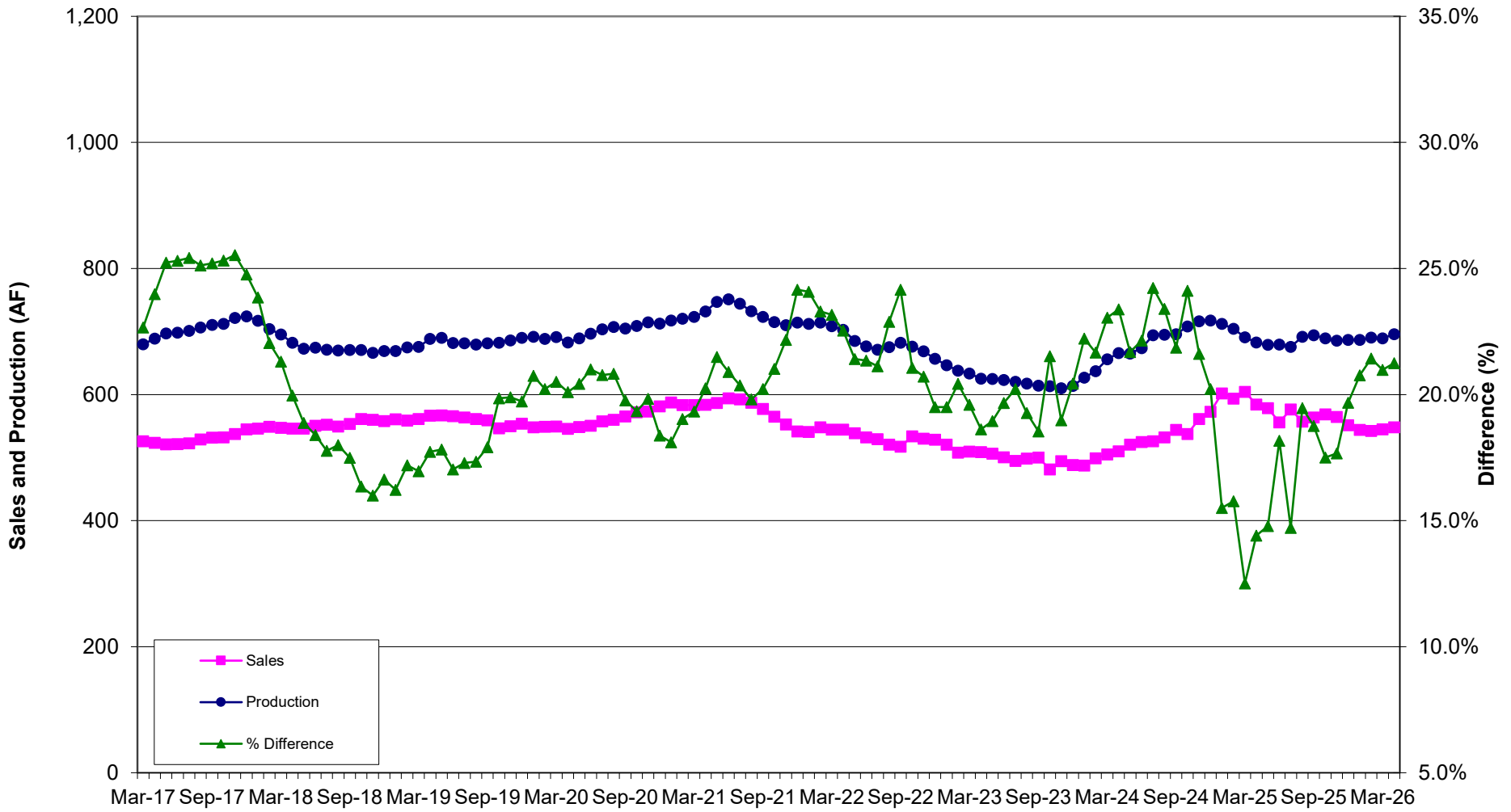
**FISCAL IMPACT:** None

## **DISCUSSION:**

- 1. Laboratory Testing/ Regulatory Compliance:** Water quality tests confirm that all SSWD water meets all known State and Federal water quality standards.
- 2. Water Production and Sales:** Water sales in March were 11,613 units (Monte Rio cycle). Water sales are slightly higher than last year at this time but overall lower when compared to previous years. Total combined Monte Rio and Guerneville water production for March was 50.38AF (Figure 1).
- 2. Leaks:** There were a total of 6 water main repairs in March requiring 23 work hours and 8 Service line repairs requiring 100 hours in total (Figure 2). There were 4 water main repairs in Guerneville and 2 in Monte Rio. There were 6 service line repairs in Guerneville and 2 in Monte Rio.
- 4. Guerneville Rainfall:** Total cumulative rainfall to the end of March was 29.45 inches (Figure 3). Last year cumulative rainfall was 51.53 inches by the end of March.
- 5. In-House Construction Projects:** March projects included:
  - Moved and replaced water service on Cherry Street due to meter box being in hazardous location.
- 6. Gantt Chart:** The Gantt Chart is updated for March 2025 (Figure 4).
- 7. Grants:** CDBG grant funding for Wright Drive Phase I in the amount of \$759,183 is approved and the agreement was approved during the April Board meeting.

- 8. Wright Drive:** Coastland has completed the 100% design plans for Phase 1 and Phase 2 of the project. Coastland is now working on encroachment permits with the County of Sonoma and separation waivers from the State in preparation for bidding the project. Additionally, a pre-construction bird survey is required to meet the terms of the grant. Coast Range Wildlife Consulting has provided proposals for Phase 1 and 2 of the construction projects.
- 9. School House and Villa Grande Driveway Repair:** Due to the recent rains and job commitments Bohan and Canelis has moved the start of the repair projects to the first week of May.
- 10. Metron Meter Register Installation:** The installation of meter registers has had good progress since starting April 9<sup>th</sup>. As of the end of April about 400-meter registers have been installed.

**Figure 1. Water Production and Sales 12 Month Moving Averages  
Sweetwater Springs Water District Since March 2017**



**Figure 2. Sweetwater Springs Water District Main and Service Pipeline Breaks  
Moving Annual Average Since March 2015**

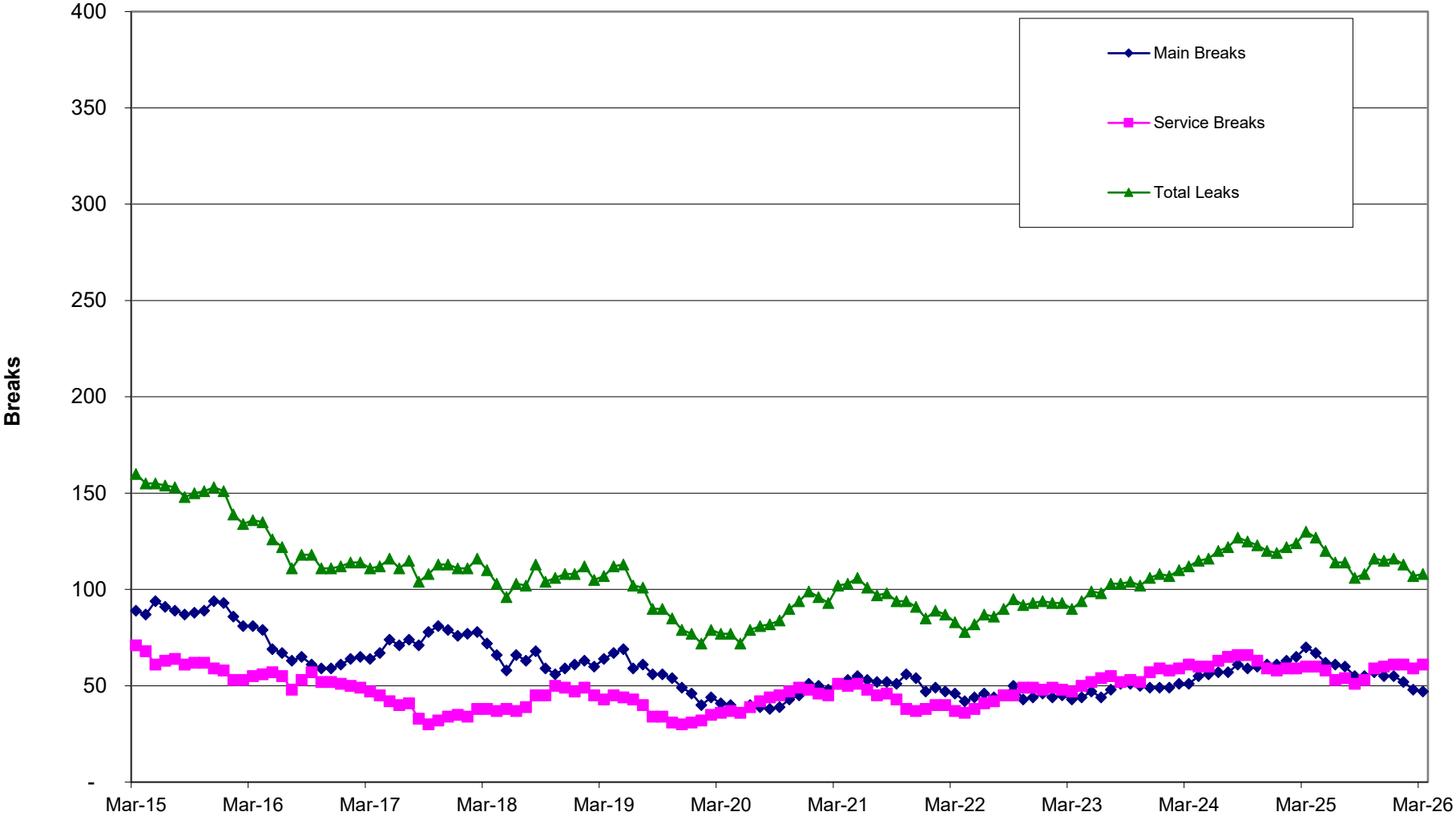
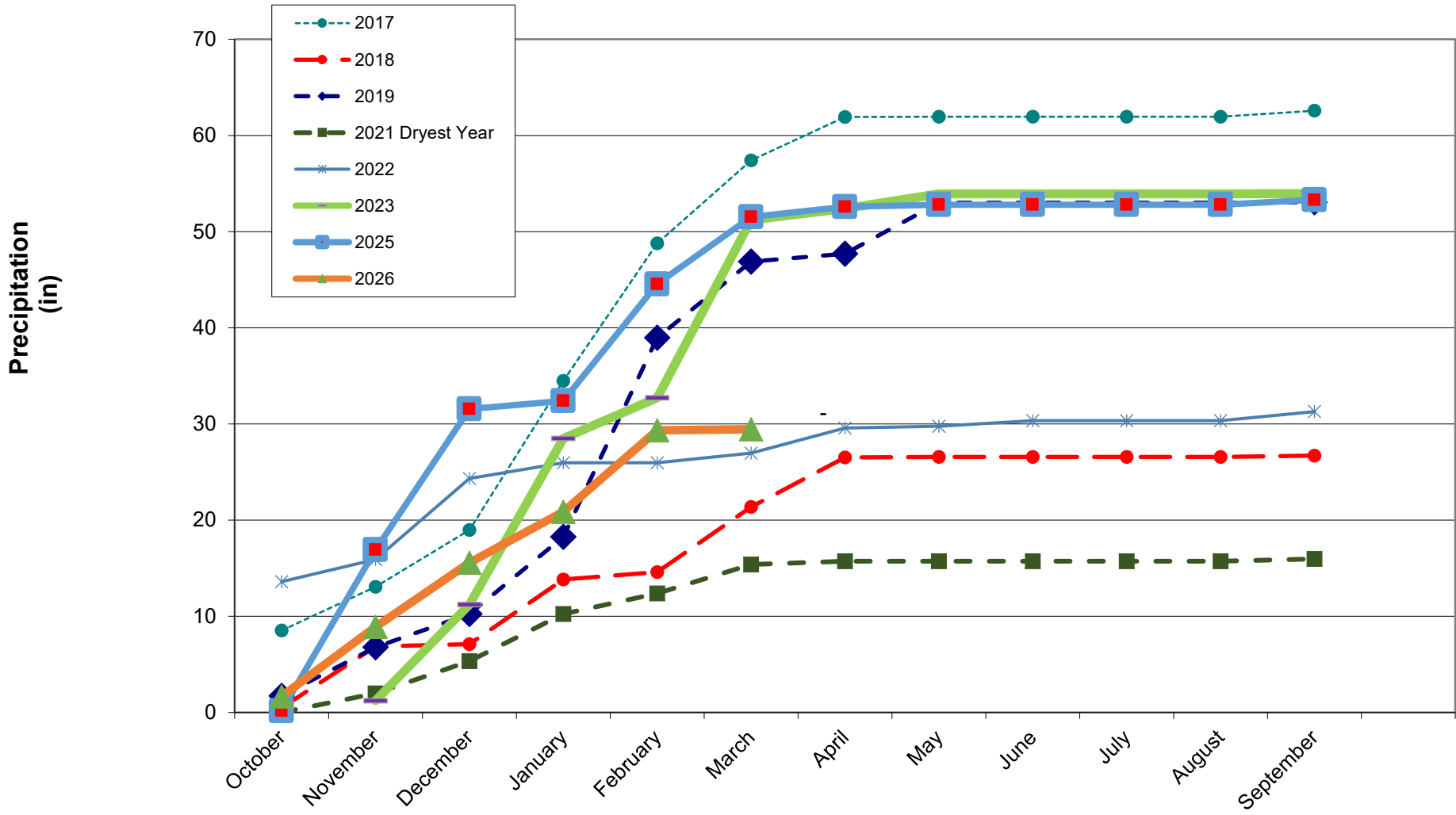


Figure 3. Guerneville Cumulative Monthly Rainfall





## NUMBER OF WATER UNITS SOLD FY 25 - 26

	FY01-02	FY02-03	FY03-04	FY04-05	FY05-06	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26
JULY	34,371	26,447	26,355	33,578	22,195	27,469	27,147	28,091	21,035	17,808	20,061	22,850	25,890	22,074	16,377	19,044	19,608	20,255	19,273	22,297	21,558	20,306	17,833	18,396	18,687
AUGUS	39,803	37,750	42,080	41,615	37,799	41,863	37,202	37,907	34,878	32,328	28,486	33,190	29,163	32,208	26,070	26,811	29,485	28,325	27,419	28,582	26,302	22,555	24,231	26,990	29,876
SEPTEN	33,723	34,532	36,056	35,309	29,823	35,984	31,721	32,753	30,320	29,673	26,091	29,829	26,157	24,091	21,678	22,893	24,037	25,805	24,886	27,175	22,746	21,271	21,933	20,858	22,884
OCTOBI	40,672	34,063	37,008	38,553	38,707	37,900	36,493	34,938	32,282	32,334	32,091	33,727	31,628	27,724	24,606	29,333	29,495	32,827	27,310	30,099	24,731	31,859	23,693	32,581	30,868
NOVEM	28,272	28,729	26,973	27,839	26,680	24,076	24,444	25,746	23,111	24,160	21,350	22,218	20,729	19,489	20,101	19,462	21,884	21,351	22,640	23,173	17,984	16,472	15,777	22,606	16,931
DECEMI	25,380	27,758	27,283	25,508	23,925	25,550	21,556	24,762	21,116	20,802	20,299	22,818	23,452	21,256	20,873	18,070	21,297	20,468	22,288	25,982	21,110	20,372	17,713	24,034	20,806
JANUAI	16,091	19,287	16,799	15,416	16,127	15,862	13,309	14,631	14,764	13,734	14,645	16,242	16,316	11,914	12,727	13,676	14,146	15,335	12,925	15,529	15,062	11,588	11,270	14,449	13,703
FEBRU	21,697	23,010	20,689	19,695	22,716	20,963	18,647	21,199	19,233	18,386	16,641	18,372	20,967	17,770	17,189	16,504	17,693	16,950	17,284	15,506	18,727	13,139	18,122	19,340	20,354
MARCH	17,207	15,092	17,374	14,985	15,456	16,693	14,556	14,417	14,414	12,387	12,569	13,884	13,772	12,351	13,058	12,315	11,657	12,653	12,827	12,846	11,236	11,980	14,557	10,173	11,613
APRIL	17,728	19,527	21,406	21,089	18,825	21,047	19,227	18,414	17,611	17,129	17,936	17,914	17,053	16,636	17,748	16,809	16,279	18,547	16,886	17,038	17,024	16,685	18,958	14,442	0
MAY	19,118	16,237	19,793	16,372	13,921	15,402	15,721	15,861	14,273	14,134	14,880	15,075	14,514	16,120	14,217	13,083	13,011	13,319	14,602	15,866	13,375	12,354	12,750	11,250	0
JUNE	29,799	27,074	28,882	22,512	24,108	25,457	29,211	26,259	19,143	20,871	23,765	26,850	22,092	20,436	19,020	19,198	21,220	20,612	21,453	24,720	21,975	19,426	21,153	27,306	0
<b>Total</b>	<b>323,861</b>	<b>309,506</b>	<b>320,698</b>	<b>312,471</b>	<b>290,282</b>	<b>308,266</b>	<b>289,234</b>	<b>294,978</b>	<b>262,180</b>	<b>253,746</b>	<b>248,814</b>	<b>272,969</b>	<b>261,733</b>	<b>242,069</b>	<b>223,664</b>	<b>227,198</b>	<b>239,812</b>	<b>246,447</b>	<b>239,793</b>	<b>258,813</b>	<b>231,830</b>	<b>218,007</b>	<b>217,990</b>	<b>242,425</b>	<b>185,722</b>